## Right Place, Right Time, Right Team

A review of the quality of the care provided to children needing emergency surgery

## **TABLES AND FIGURES**

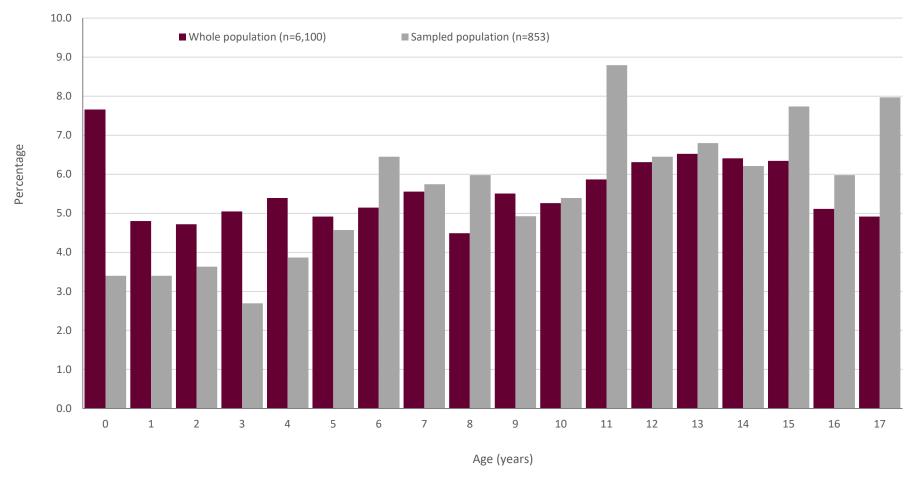


Figure 2.1 Age of the patient at the time of the procedure (years) Database and reviewer assessment form data

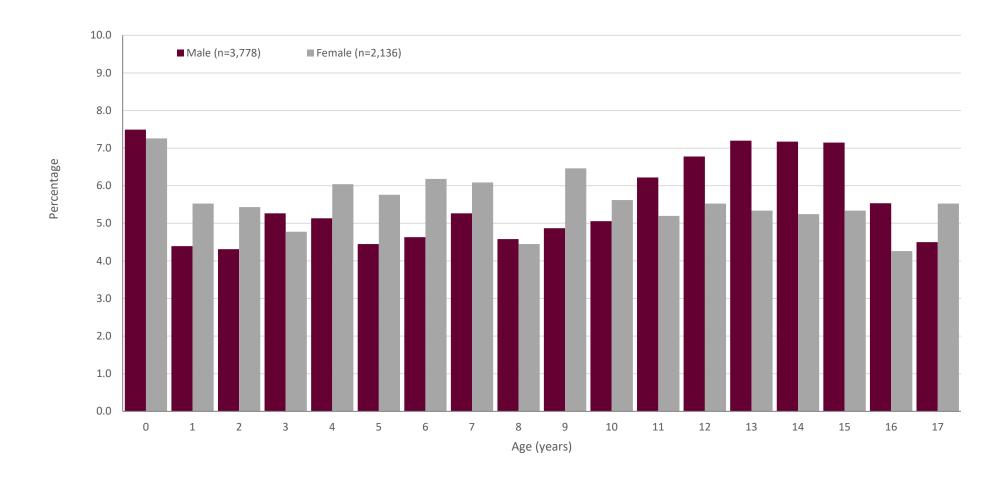


Figure 2.2 Age of the patient at the time of the procedure (years) by sex Database data

	Male	<u>.</u>	Femal	e
Table 2.1 Most common procedures undertaken by sex (whole population)	Number of patients	%	Number of patients	%
Manipulation/fixation of joints	845	22.3	407	19.0
Suture laceration/wound washout/debridement	423	11.2	273	12.7
Scrotal exploration/orchidectomy/orchidopexy	411	10.9	0	0.0
Appendicectomies	393	10.4	265	12.4
Incision/drainage of abscesses	152	4.0	135	6.3
Oral and maxillofacial surgery procedures	123	3.2	75	3.5
Nail bed repairs	113	3.0	66	3.1
Insertion/removal of lines	98	2.6	77	3.6
Removal of foreign bodies	88	2.3	84	3.9
Endoscopies/colonoscopies	54	1.4	46	2.1
Other procedures	1087	28.7	717	33.4

Database data (n=6,135. Not answered for 204 patients)

Table 2.2 Most common procedures undertaken by sex (sampled	Male	:	Female		
population)	Number of patients	%	Number of patients	%	
Manipulation/fixation of joints	167	29.6	61	21.1	
Appendicectomies	97	17.2	74	25.7	
Scrotal exploration/orchidectomy/orchidopexy	85	15.0	0	0.0	
Suture laceration/wound washout/debridement	55	9.7	32	11.1	
Incision/drainage of abscesses	31	5.5	20	6.9	
Removal of foreign bodies	17	3.0	15	5.2	
Nail bed repairs	11	2.0	3	1.0	
Oral and maxillofacial surgery procedures	8	1.4	8	2.8	
Tendon/ligament/nerve repairs	5	<1	6	2.1	
Gynaecological procedures	0	0.0	9	3.1	
Other	89	15.8	60	20.8	
Total	565		288		

	Sampled po	pulation	Census data		
Table 2.3 Ethnicity	Number of patients	%	Number of patients	%	
White British/White - other	555	82.8	9,096,920	73.4	
Asian/Asian British (Indian, Pakistani, Bangladeshi, Chinese, other Asian)	74	11.0	1,472,100	11.9	
Black/African/Caribbean/Black British	24	3.6	679,255	5.5	
Mixed/Multiple ethnic groups	15	2.2	823,415	6.6	
Other	2	<1	320,550	2.6	
Subtotal	670		12,392,240		
Unable to answer	183				
Total	853				

Table 3.1 Mode of admission	Number of patients	%
Self-referral (via the emergency department)	556	68.3
Transfer from another hospital	100	12.3
GP referral	67	8.2
Via a specialist clinic	27	3.3
111 referral	15	1.8
Via an urgent treatment centre	14	1.7
Other	34	4.2
Subtotal	813	
Unable to answer	40	
Total	853	

Table 3.2 Children who require emergency	Surgeon		Anaesthetist		Medicine	
procedures are transferred to another hospital because of their age	Number of respondents	%	Number of respondents	%	Number of respondents	%
Yes	157	57.7	140	54.5	16	72.7
No	115	42.3	117	45.5	6	27.3
Subtotal	272		257		22	
Not answered	6		6		0	
Total	278		263		22	

Anonymous clinician survey data

Table 3.3 Children who require emergency procedures are transferred to another hospital because of their age	A standalone tertiary paediatric centre		A tertiary paediatric centre in a trust/health board that also treats adults		hospital in a board that d	ity teaching a trust/health elivers surgical o children	A district general hospital that delivers surgical care to children	
to another hospital because of their age	n	%	n	%	n	%	n	%
Yes	1	1.9	8	7.8	92	50.8	221	87.4
No	53	98.1	94	92.2	89	49.2	32	12.6
Subtotal	54		102		181		253	
Not answered	0		0		4		8	
Total	54		102		185		261	

Anonymous clinician survey data. Answers may be multiple by hospital type; n=number of responses

Table 3.4 Clinicians working outside tertiary	Surgeon		Anaesthetis	t	Medicine	
paediatric centres felt supported by their local paediatric centre in the acceptance of referrals	Number of respondents	%	Number of respondents	%	Number of respondents	%
Yes	126	82.4	123	91.1	12	75.0
No	27	17.6	12	8.9	4	25.0
Subtotal	153		135		16	
Unknown	20		45		0	
Not applicable - consultant	8		7		1	
Not answered	97		76		5	
Total	278		263		22	

Clinician survey data

Table 3.5 Clinicians working outside tertiary	Surgeon		Anaesthetis	t	Medicine	
paediatric centres felt supported by their local paediatric centre to provide advice	Number of respondents	%	Number of respondents	%	Number of respondents	%
Yes	137	85.1	141	91.0	13	76.5
No	24	14.9	14	9.0	4	23.5
Subtotal	161		155		17	
Unknown	20		32		0	
Not applicable	95		75		5	
Not answered	2		1		0	
Total	278		263		22	

Clinician survey data

Table 3.6 The reason for the transfer	Number of patients
No surgeon competent to undertake procedure	61
No anaesthetist competent to anaesthetise patient	28
No emergency surgical services at the referring site	18
No appropriate critical care bed or facilities	14
Specialist surgery undertaken in another trust/health board	11
Other	5
Subtotal	88
Unknown	12
Total	100

Reviewer assessment form data. Answers may be multiple; n=88

Table 4.1 Specialty of the clinician who first assessed the patient on arrival in the operating hospital	Number of patients	%
Emergency medicine (paediatric and adult)	307	45.2
Trauma and orthopaedics	106	15.6
General surgery	65	9.6
Other specialist surgery	45	6.6
Paediatric medicine	34	5.0
Paediatric surgery	26	3.8
Plastic surgery	26	3.8
Urology	24	3.5
Otorhinolaryngology (ear, nose and throat)	23	3.4
Specialist medicine	13	1.9
General medicine	2	<1
Other	8	1.2
Subtotal	679	
Unable to answer	174	
Total	853	

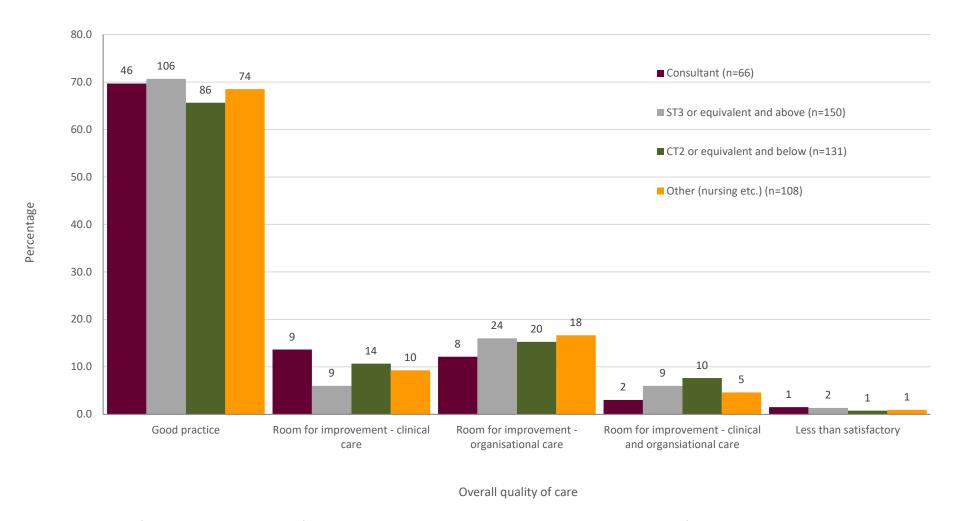


Figure 4.1 The grade of clinician who undertook the first assessment on arrival in the operating hospital by overall quality of care Reviewer assessment form data

Table 4.2 Grade of the clinician who first assessed the patient and whether there was any delay	Consultant		ST3 or equivalent and above		CT2 or equivalent and below		Other (e.g. nursing)	
	Number of patients	%	Number of patients	%	Number of patients	%	Number of patients	%
Yes	9	13.6	30	19.9	19	14.5	25	23.1
No	57	86.4	121	80.1	112	85.5	83	76.9
Subtotal	66		151		131		108	
Unable to answer	3		0		1		1	
Total	69		151		132		109	

Table 4.3 The diagnosis	Number of patients	%
Fracture	227	26.6
Appendicitis	168	19.7
Laceration	85	10.0
Testicular torsion/scrotal pain	79	9.3
Abscess	64	7.5
Ingestion/insertion of foreign body	31	3.6
Other	199	23.3
Total	853	

Table 4.4 An incorrect diagnosis contributed to a delay	Number of patients	%
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Yes	33	4.3
No	743	95.7
Subtotal	776	
Unknown	10	
NA - no incorrect diagnosis made	67	
Total	853	

Appendicitis	12
Testicular torsion/scrotal pain	4
Abscess	4
Fracture	2
Other	11
Total	33

Table 4.6 The patient was under the joint care of a paediatrician and a surgeon	Number of patients	%
Yes	190	37.1
No	322	62.9
Subtotal	512	
Unknown	32	
Total	544	

Surgical questionnaire data

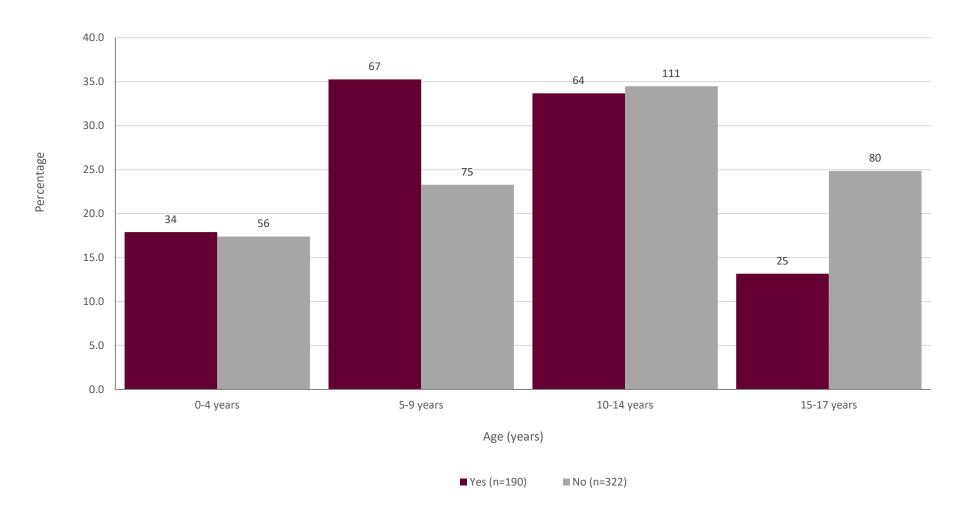


Figure 4.2 The patient was under the joint care of a paediatrician and a surgeon by age of the patient at the time of the procedure Surgical questionnaire data

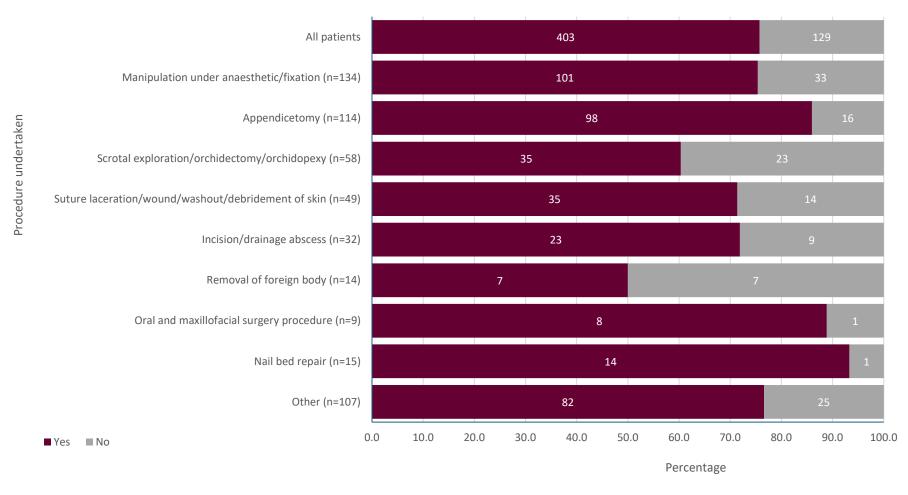


Figure 4.3 Formal paediatric early warning scores used were used by operation undertaken Anaesthetic questionnaire data

Table 4.7 Formal paediatric early	Immediate	Immediate Urgent Expedited		Urgent		
warning scores used	Number of patients	%	Number of patients	%	Number of patients	%
Yes	29	64.4	170	78.7	183	74.4
No	16	35.6	46	21.3	63	25.6
Subtotal	45		216		246	
Unknown	12		93		110	
Total	57		309		356	

Anaesthetic questionnaire data

Yes	No

Table 4.8 The patient was under the joint care of a paediatrician and a surgeon	Number of patients	%	Number of patients	%
Paediatric early warning score used	93	86.1	143	74.5
Paediatric early warning score not used	15	13.9	49	25.5
Subtotal	108		192	
Unknown	50		67	
Total	158		259	

Surgical and anaesthetic questionnaire data

Table 4.9 Aspects of care included in the management plan	Number of patients	%
Fasting	425	71.0
Urgent referral to a surgeon	340	56.8
Monitoring vital signs	307	51.3
Other	133	22.2
Subtotal	599	
Unknown	25	
Total	624	

Anaesthetic questionnaire data. Answers may be multiple; n=599 (unknown for 25)

	Immediat	e	Urgent		Expedited	
Table 4.10 The patient was fasted for too long	Number of patients	%	Number of patients	%	Number of patients	%
Yes	3	6.3	37	13.5	70	22.8
No	45	93.8	238	86.5	237	77.2
Subtotal	48		275		307	
Unable to answer	5		23		49	
Not applicable - not fasted	16		11		3	
Total	69		309		359	

Table 5.1 There was an ST3+ or equivalent review	Number of patients	%
Yes	617	96.3
No	24	3.7
Subtotal	641	
Unable to answer	212	
Total	853	

Table 5.2 There was a delay in ST3+ or equivalent assessment	Number of patients	%
Yes	64	11.2
No	506	88.8
Subtotal	570	
Unable to answer	47	
Total	617	

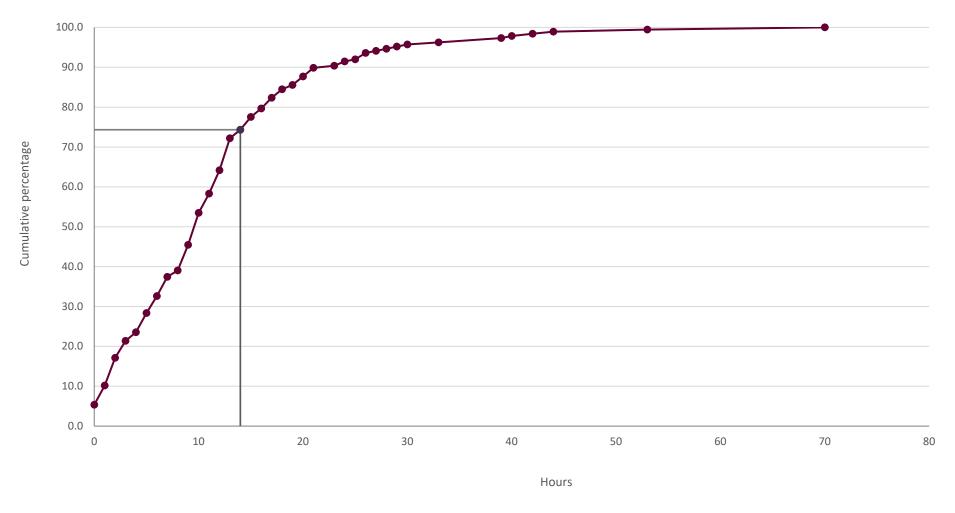


Figure 5.1 Time from admission to first consultant review (n=187) Reviewer assessment form data (vertical line at 14 hours)

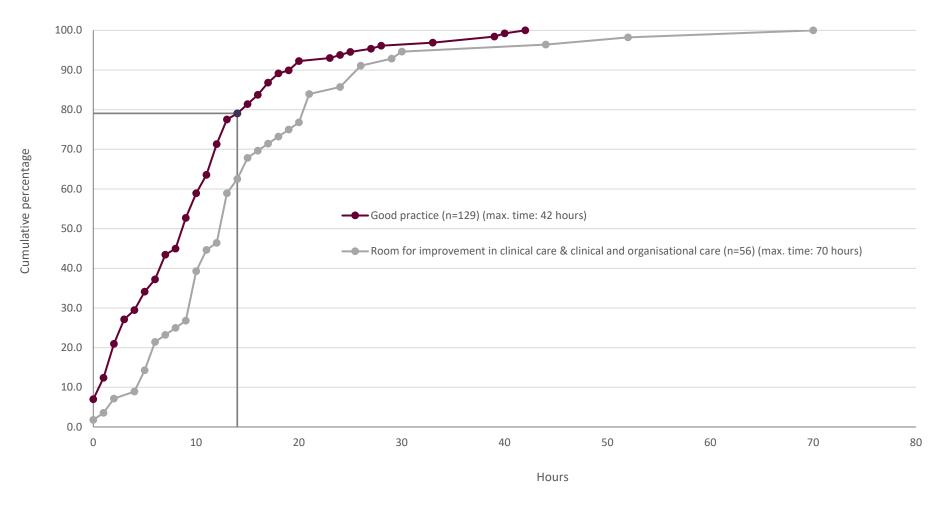


Figure 5.2 Time to the first consultant review by overall quality of care Reviewer assessment form data (vertical line at 14 hours)

Table 5.3 The grade of the clinician who made the decision to perform the procedure	Number of patients	%	
Consultant	270	47.0	
Doctor at ST5+ or equivalent	129	22.4	
Doctor ST1/2 or core trainee equivalent	71	12.3	
Doctor at ST3/4 or equivalent	65	11.3	
Specialty and associate specialist (SAS) doctor	30	5.2	
Advanced nurse practitioner	3	<1	
Resident doctor with a certificate of completion of training (CCT)	2	<1	
Specialist nurse	2	<1	
Other	2	<1	
Physician associate	1	<1	
Advanced clinical practitioner	0	<1	
Senior staff nurse	0	0	
Subtotal	575		
Unable to answer	278		
Total	853		

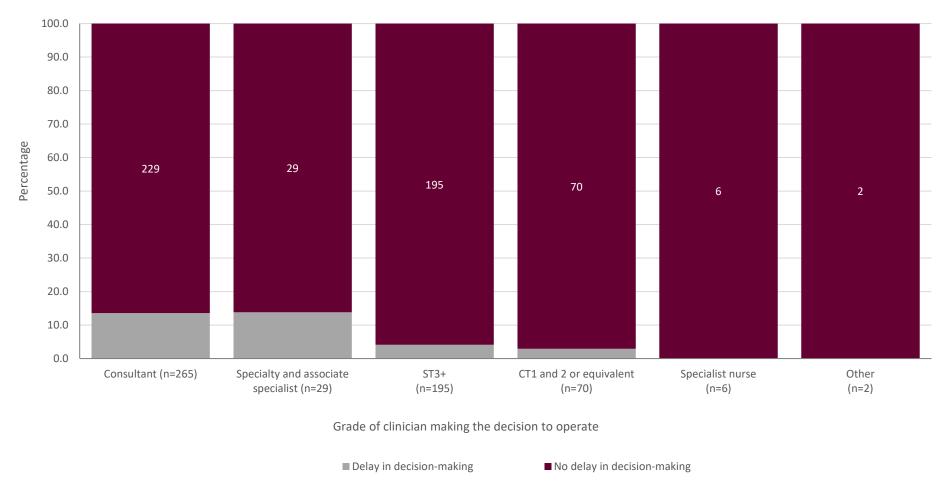


Figure 5.3 The grade of clinician who made the decision to perform the procedure by presence of a delay Reviewer assessment form data

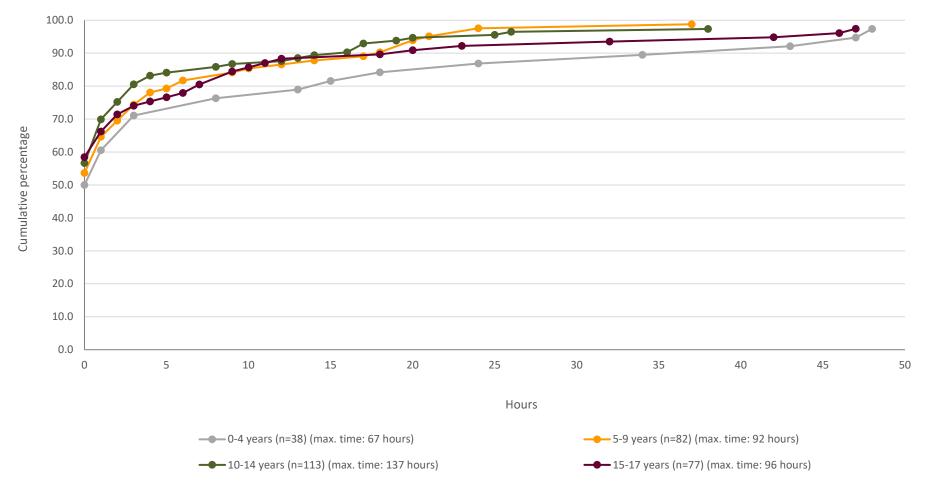


Figure 5.4 Time from first ST3+ or equivalent review to decision to operate Reviewer assessment form data (data not shown for 7 patients

Table 5.4 There was a delay from booking the case to the start of the procedure	ST3 or equivalent and above		CT2 or equivalent and below		Subtotal
	Number of patients	%	Number of patients	%	Number of patients
Yes	48	12.0	12	10.7	60
No	351	88.0	100	89.3	451
Subtotal	399		112		511
Unable to answer	17		2		19
Total	416		114		530

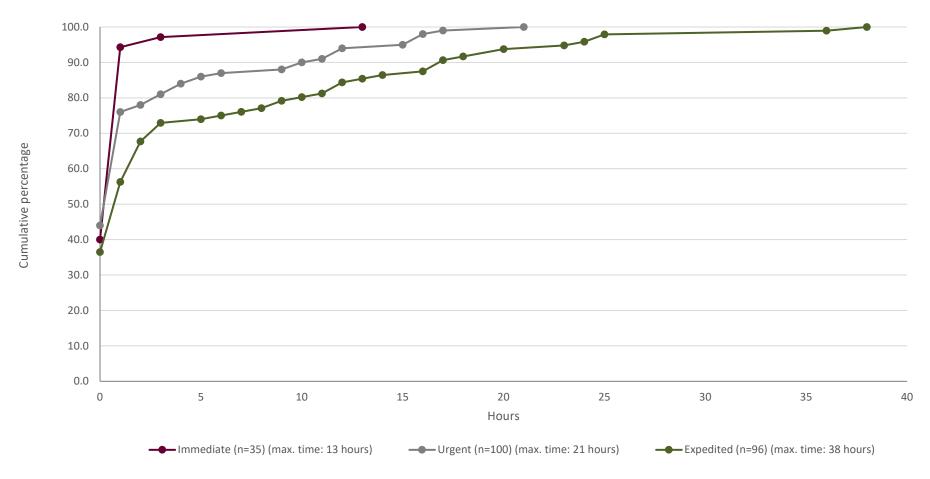


Figure 5.5 Time between the decision to operate and the theatre booking Reviewer assessment form data

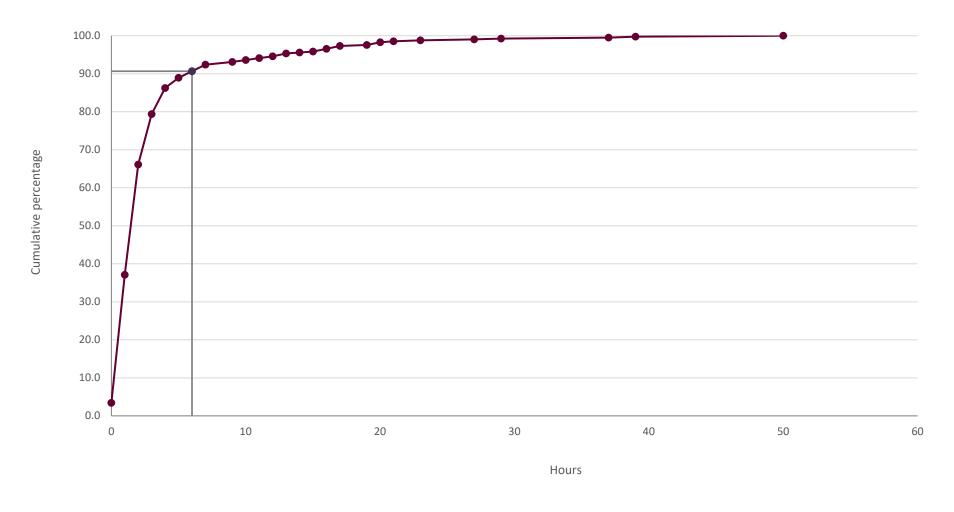


Figure 5.6 Time from first anaesthetic review to commencement of anaesthetic (n=407) Reviewer assessment form data (vertical line at 6 hours)

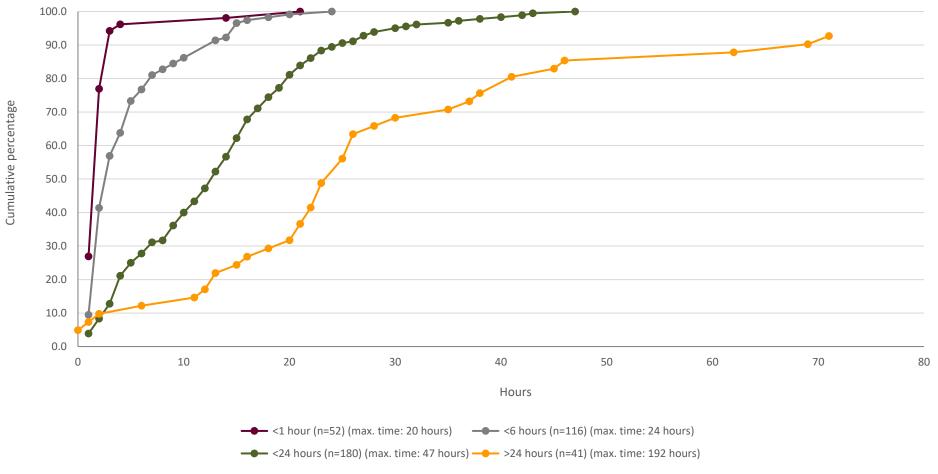


Figure 5.7 Time from decision to operate to commencement of anaesthetic by urgency of surgery Reviewer assessment form data (data not shown for 3 patients)

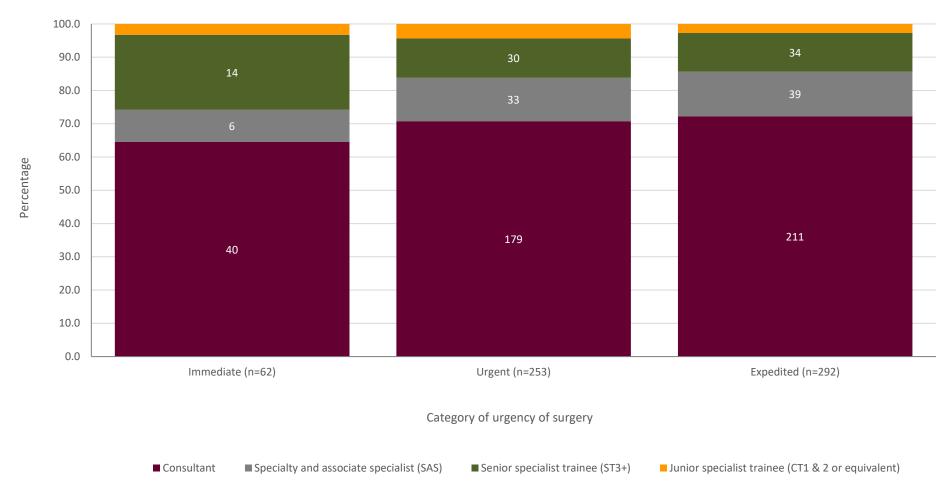


Figure 5.8 Grade of anaesthetist by category of urgency of surgery Reviewer assessment form data

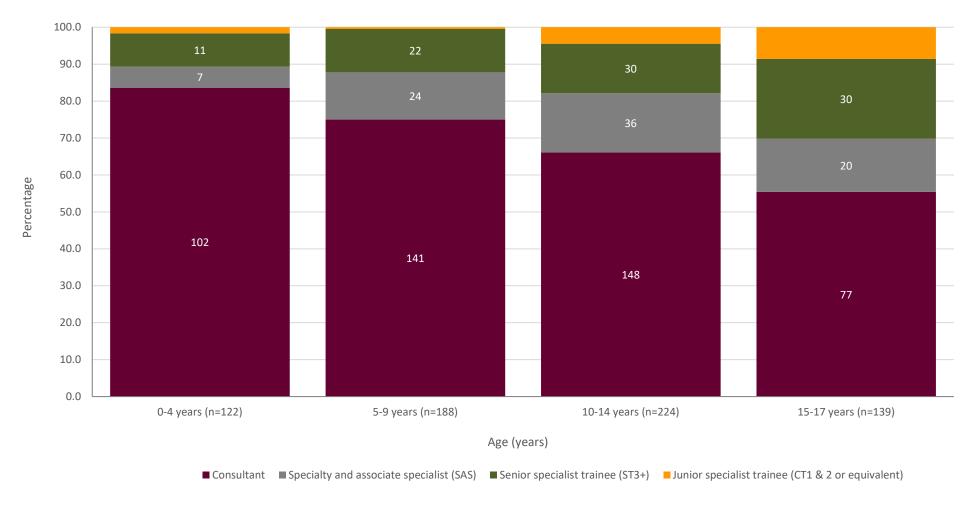


Figure 5.9 Grade of anaesthetist by age of patient at the time of procedure Reviewer assessment form data

Table 5.5 The patient was commenced on a dedicated pathway for emergency surgery in children and young people	Number of patients	%
Yes	287	45.6
No	342	54.4
Subtotal	629	
Unable to answer	224	
Total	853	

Reviewer assessment form data

Table 5.6 The patient was not commenced on a dedicated surgical pathway but should have been	Number of patients	%
Yes	83	32.5
No	172	67.5
Subtotal	255	
Unable to answer	87	
Total	342	

Reviewer assessment form data

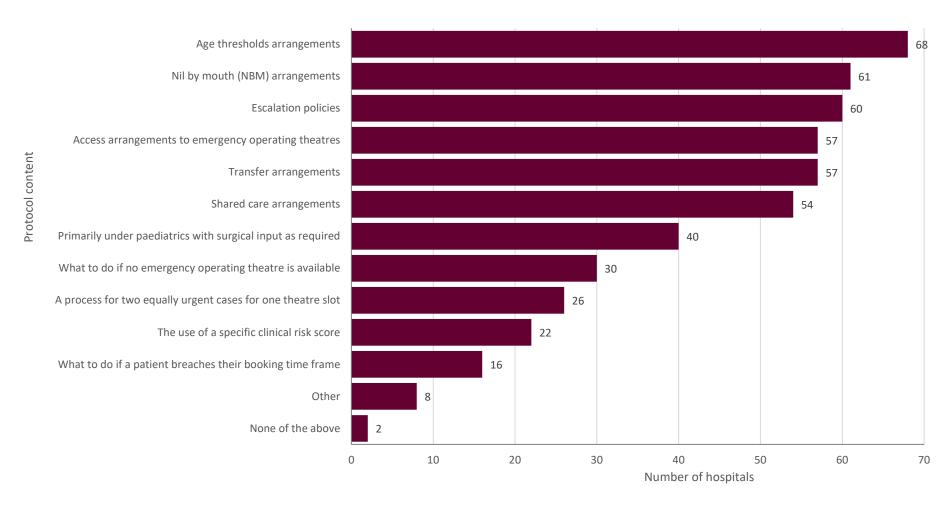


Figure 5.10 Elements of the protocol for children and young people needing emergency procedures Organisational questionnaire data. Answers may be multiple; n=84 (unknown for 8)

Table 6.1 The number of emergency (CEPOD) theatres available	Number of hospitals	%
1 emergency CEPOD theatre	83	68.0
1.5 emergency CEPOD theatres	1	<1
2 emergency CEPOD theatres	25	20.5
3 emergency CEPOD theatres	9	7.4
4 emergency CEPOD theatres	3	2.5
Subtotal	122	
Unknown	21	
Total	143	

Organisational questionnaire data

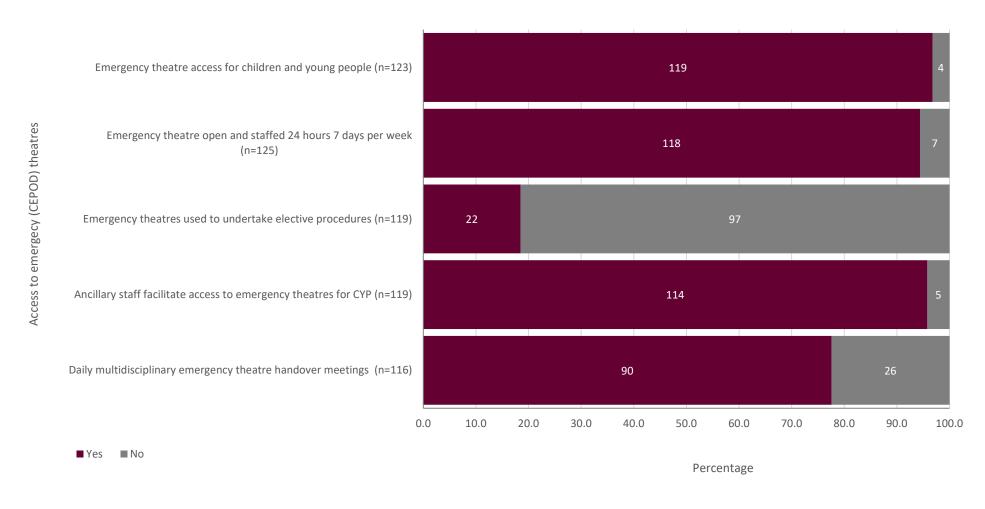


Figure 6.1 Access to emergency (CEPOD) theatres Organisational questionnaire data

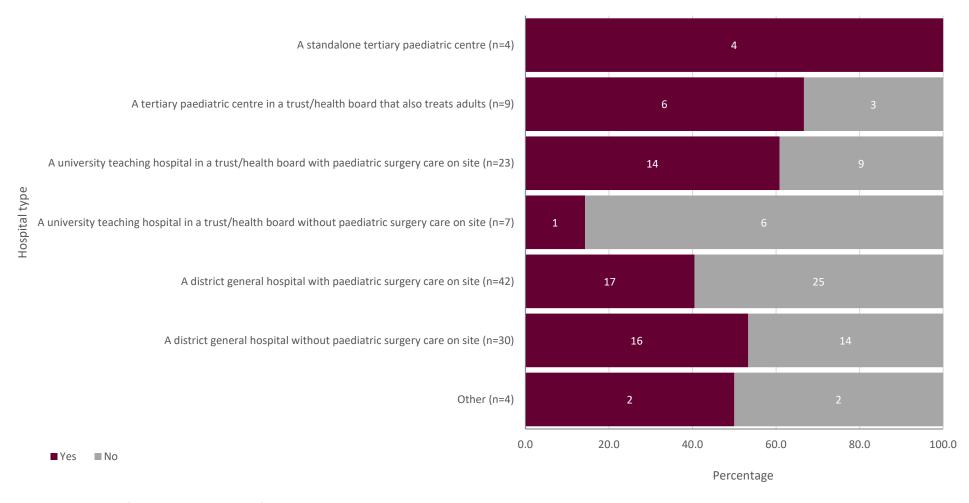


Figure 6.2 Presence of a manager responsible for co-ordinating non-elective procedures in children and young people by hospital type Organisational questionnaire data

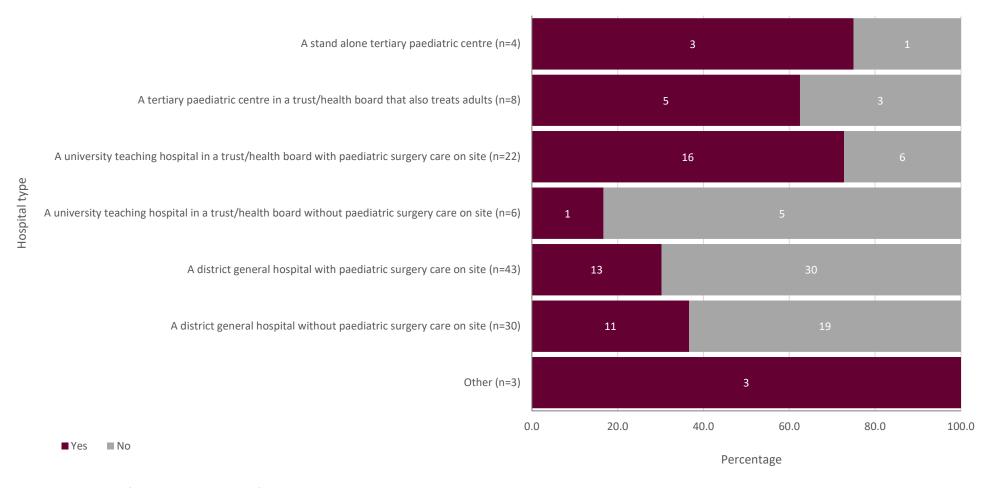


Figure 6.3 Presence of a clinician responsible for assessing capacity in theatres on a daily basis x hospital type Organisational questionnaire data

Table 6.2 An emergency surgery co-ordinator was involved in the care of this patient	Number of patients	%
Yes	556	67.7
No	265	32.3
Subtotal	821	
Unknown	151	
Not answered	19	
Total	991	

Real-time survey data

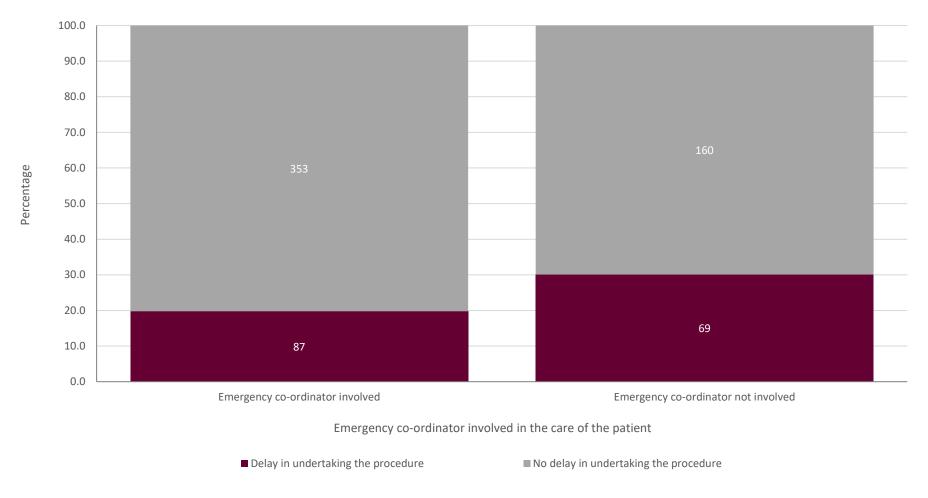


Figure 6.4 An emergency surgery co-ordinator was involved in the care of this patient and the impact on delays in the procedure Real-time survey data

Table 6.2 The backing urganou	Real-time survey	,	Reviewer assessment form		
Table 6.3 The booking urgency	Number of patients	%	Number of patients	%	
Immediate	70	8.6	69	9.4	
Urgent	364	44.7	309	41.9	
Expedited	354	43.5	359	48.7	
Other	26	3.2	0	0.0	
Subtotal	814		737		
Unable to answer or not answered	177		116		
Total	991		853		

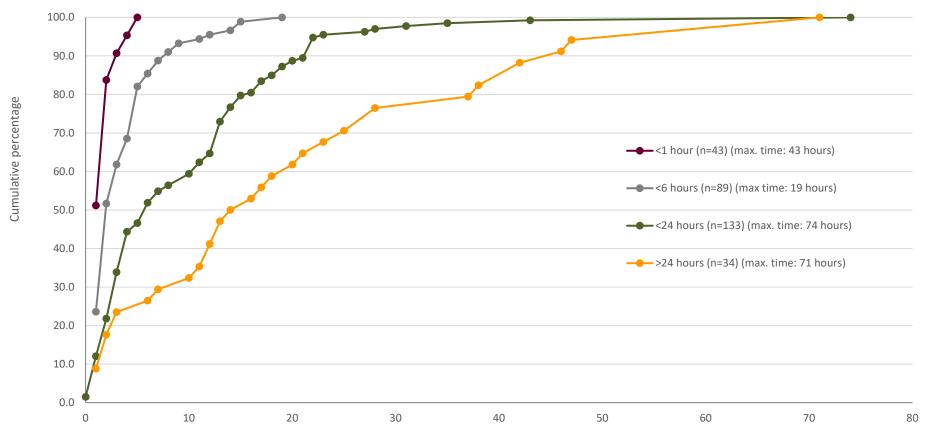
Real-time survey and reviewer assessment form data

Table 6.4 The proposed time frame for procedure	Real-time survey	,	Reviewer assessment form		
commencement from the time of booking	Number of patients	%	Number of patients	%	
<1 hour	120	13.4	74	11.1	
<6 hours	206	23.0	193	28.9	
<24 hours	406	45.3	297	44.5	
>24 hours	165	18.4	103	15.4	
Subtotal	897		667		
Unable to answer	94		186		
Total	991		853		

Real-time survey and reviewer assessment form data

	Real-time survey	1	Reviewer assessment form		
Table 6.5 The booking urgency was appropriate	booking urgency was appropriate  Number of patients %		Number of patients	%	
Yes	865	95.2	675	95.3	
No	44	4.8	33	4.6	
Subtotal	909		708		
Unable to answer	82		145		
Total	991		853		

Real-time survey and reviewer assessment form data



Time from theatre booking to commencement of anaesthetic (hours)

Figure 6.5 Time from booking to the start of the procedure *Reviewer assessment form data* 

Table 6.6 The emergency procedure displaced	Displaced elective wo	rk	Displaced emergency work		
other surgery	Number of patients	%	Number of patients	%	
Yes	28	3.1	146	16.7	
No	872	96.9	728	83.3	
Subtotal	900		874		
Unknown	28		74		
Not answered	63		43		
Total	991		991		

Real-time survey data

Table 6.7 The operation undertaken displacing other surgery	Number of patients	%
Manipulation/fixation of joints	22	17.9
Suture laceration/wound washout/debridement	21	17.1
Appendicetomies	11	8.9
Scrotal exploration/orchidectomy/orchidopexy	10	8.1
Incision/drainage of abscesses	7	5.7
Oral and maxillofacial surgery procedure	5	4.1
Removal of foreign bodies	4	3.3
Nail bed repairs	4	3.3
Other	39	31.7
Subtotal	123	
Not answered	23	
Total	146	

Real-time survey data

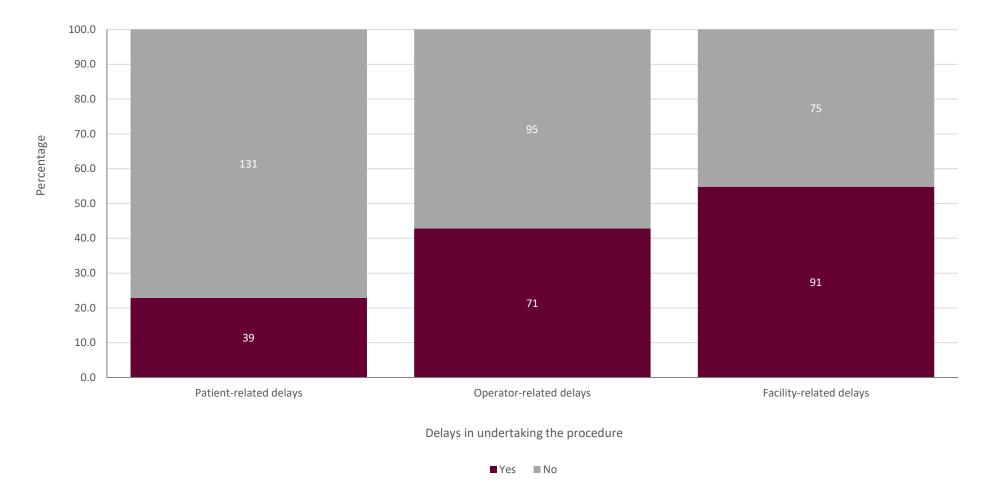


Figure 6.6 Causes of delay in undertaking the procedure *Real-time survey data* 

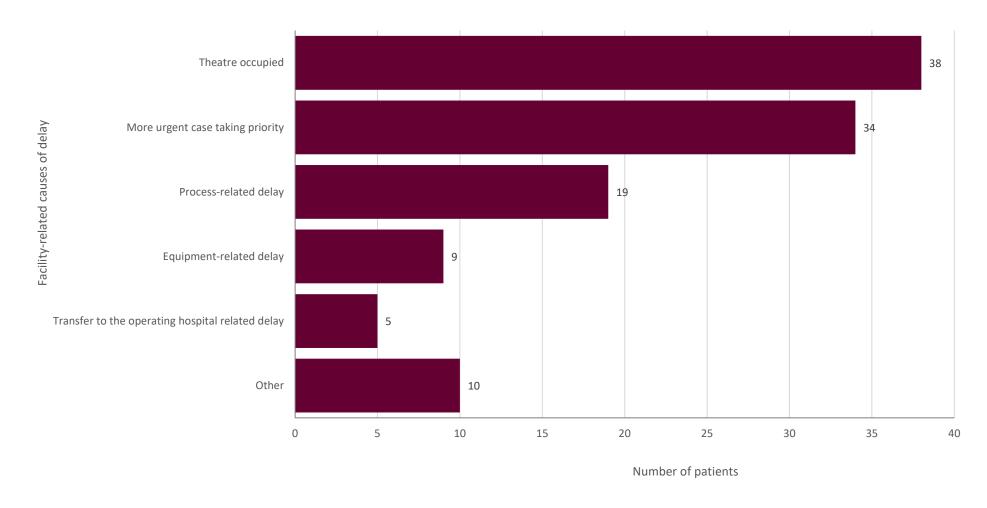


Figure 6.7 The facility-related causes of delay Real-time survey data. Answers may be multiple; n=92

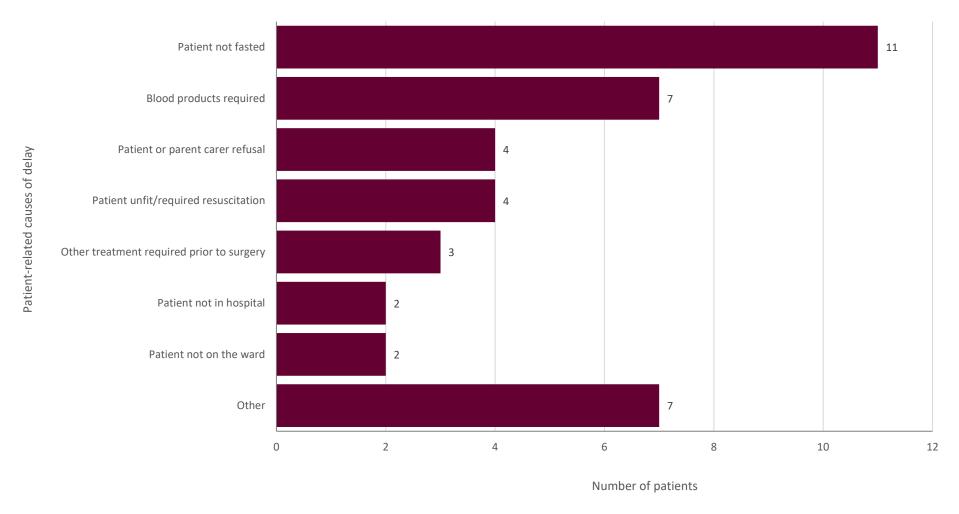


Figure 6.8 Patient-related causes of delay Real-time survey data. Answers may be multiple; n=39

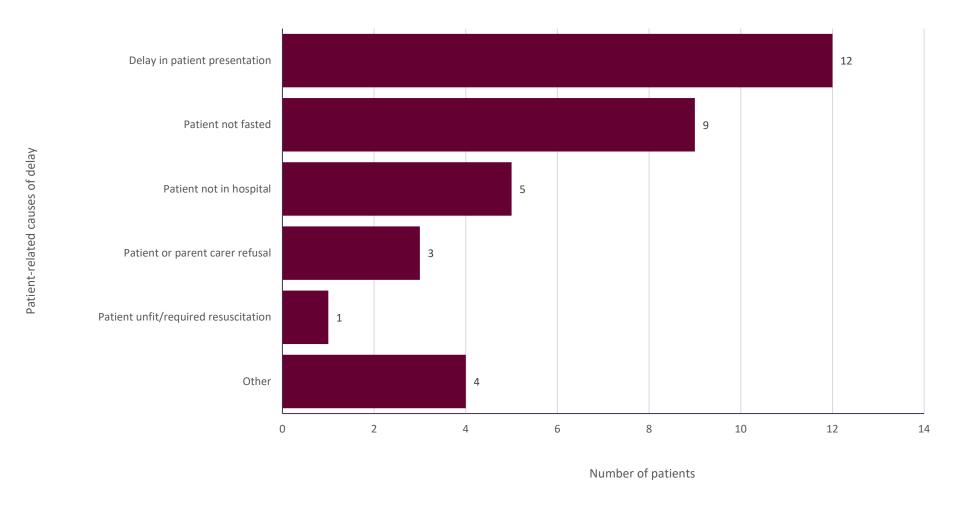


Figure 6.9 Patient-related causes of delay
Reviewer assessment form data. Answers may be multiple; n=30 (unable to answer for 10)

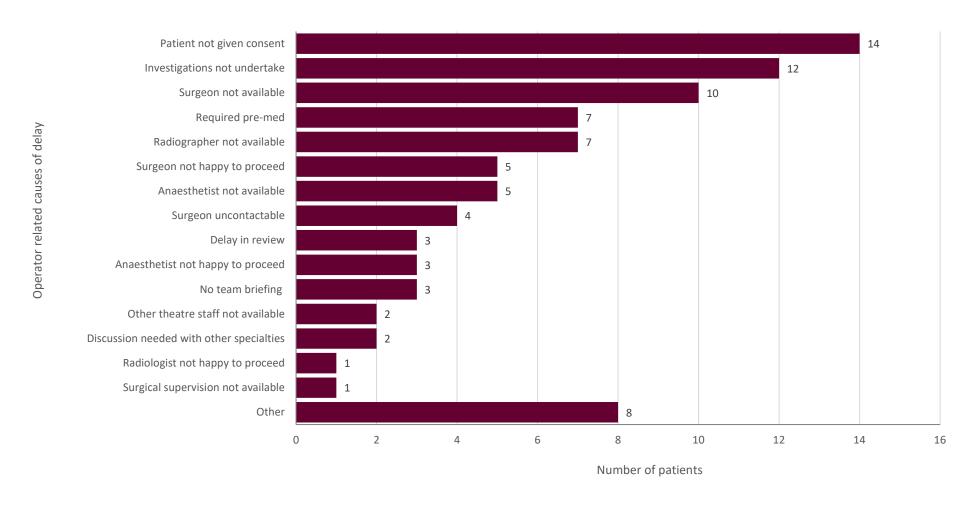


Figure 6.10 Operator-related causes of delay Real-time survey data. Answers may be multiple; n=71

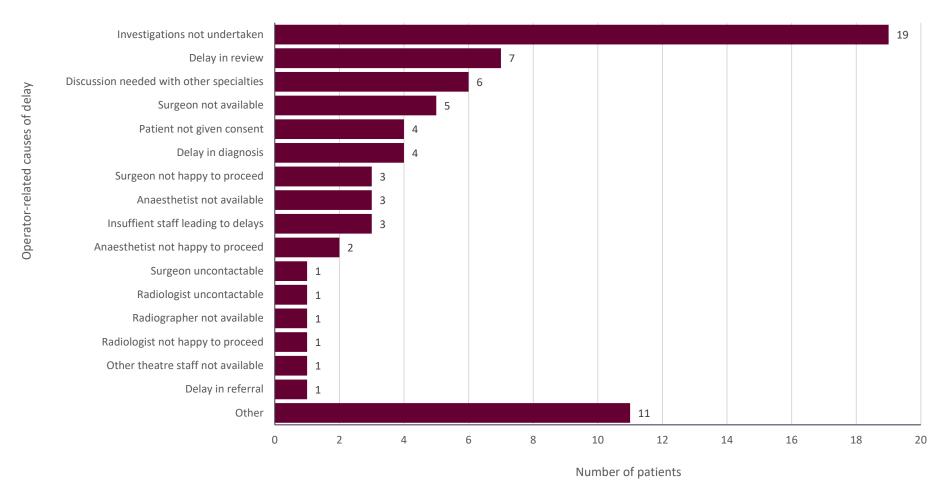


Figure 6.11 Operator-related causes of delay

Reviewer assessment form data. Answers may be multiple; n=65 (unable to answer for 22)

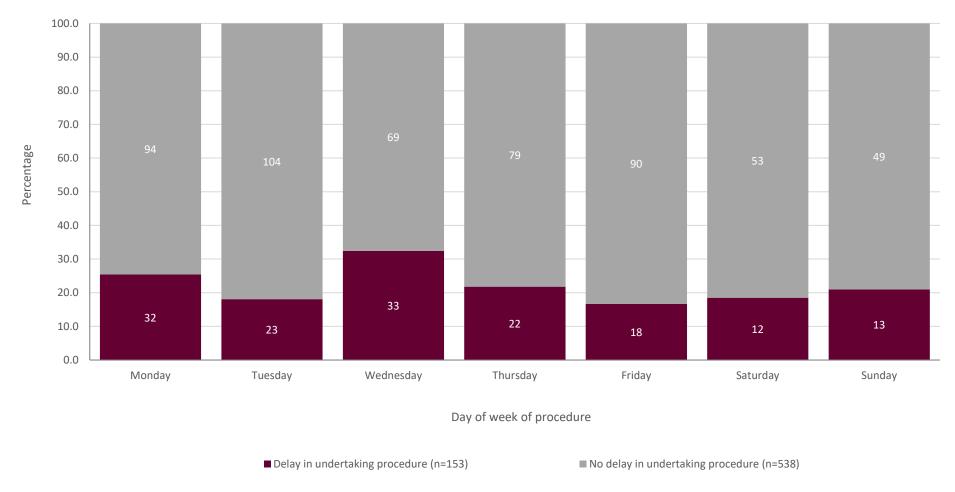


Figure 6.12 Delays in undertaking the procedure by the day of procedure *Real-time survey data* 

Table 6.8 Cumulative number of delays	Number of patients	%
1 delay	22	13.5
2 delays	53	32.5
3 delays	30	18.4
4 delays	23	14.1
5 delays	12	7.4
6 delays	12	7.4
7 delays	4	2.5
8 delays	5	3.1
9 delays	1	<1
11 delays	1	<1
Total	163	

Reviewer assessment form data

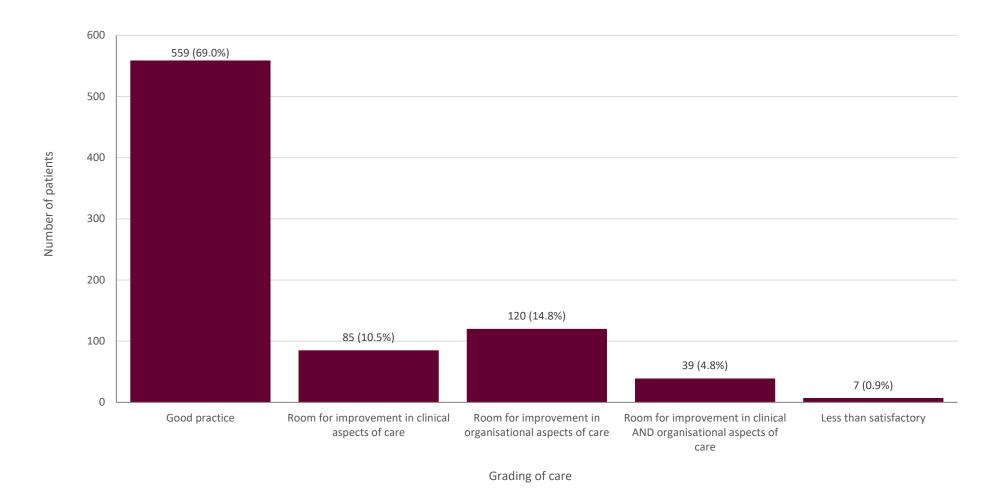


Figure 6.13 The overall quality of care provided to patients undergoing emergency surgery Reviewer assessment form data

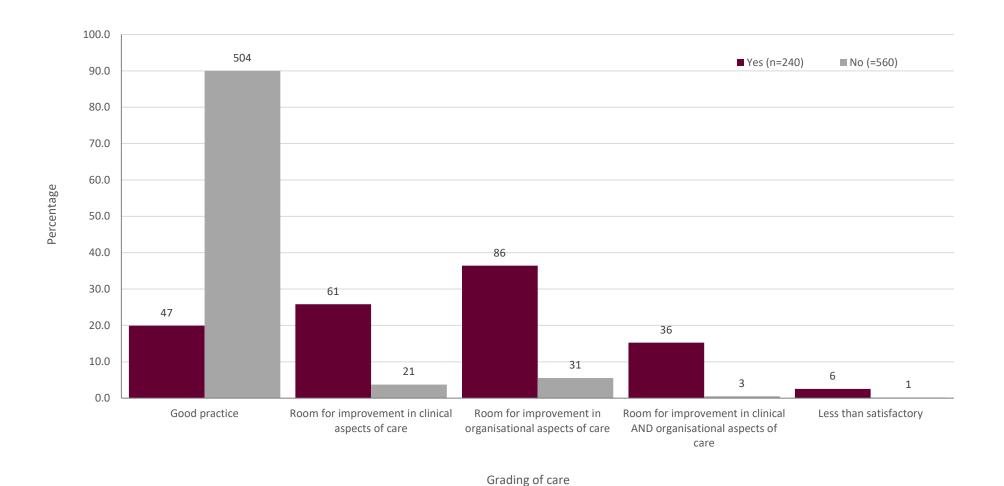
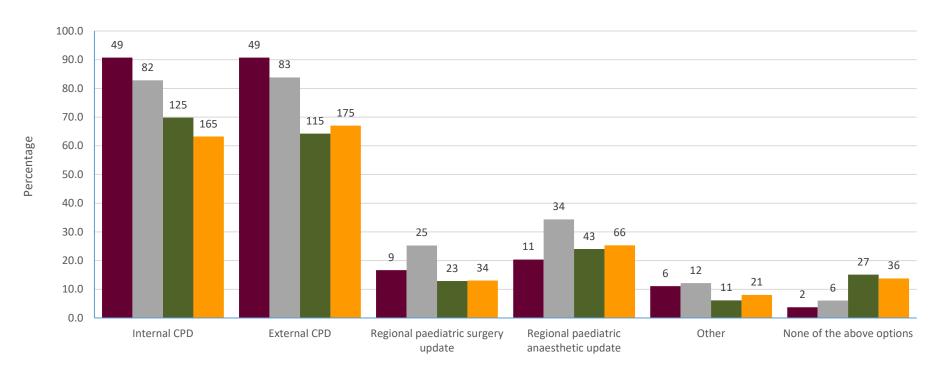


Figure 6.14 Reviewers' opinion on whether care could have been improved Reviewer assessment form data



How skills/competencies are maintained

- A stand alone tertiary paediatric centre (n=54)
- A tertiary paediatric centre in a trust/health board that also treats adults (n=99)
- A university teaching hospital in a trust/health board which delivers surgical care to children (n=179)
- A district general hospital which delivers surgical care to children (n=256)

Figure 7.1 How clinicians maintained their skills/competencies in providing care to children and young people undergoing emergency procedures by hospital type *Clinician survey data. Answers may be multiple* 

Table 7.1 Enough surgery undertaken to maintain skill/competency	A standalone tertiary paediatric centre		A tertiary paediatric centre in a trust/health board that also treats adults		h trust/health hoard that delivers		A district genera that delivers sur to childre	gical care
skiily competency	n	%	n	%	n	%	n	%
Yes	50	94.3	98	99.0	135	81.3	177	75.6
No	3	5.7	1	1.0	31	18.7	57	24.4
Subtotal	53		99		166		234	
Unknown	1		3		17		27	
Total	54		102		183		261	

Clinician survey data; n=number of responses. Answers may be multiple (hospital type)